مركز جونز هوبكنز أرامكو الطبي Johns Hopkins Aramco Healthcare

A joint venture between Saudi Aramco & Johns Hopkins Medicine

July 2020

Executive Summary Staff Report

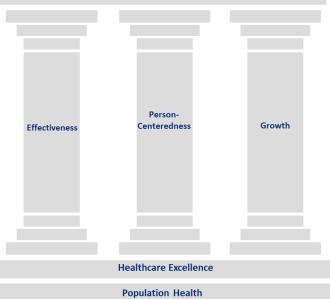


JHAH at a Glance

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JHAH Vision

Regional leader in patient and family experience, clinical outcomes and the advancement of health professions





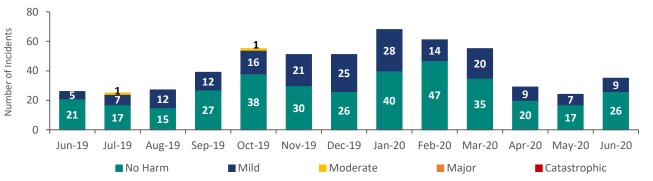
Due to the new process of data extraction and validation,

The data for each month will be measured with a 1 month lag on the 5th of the following month

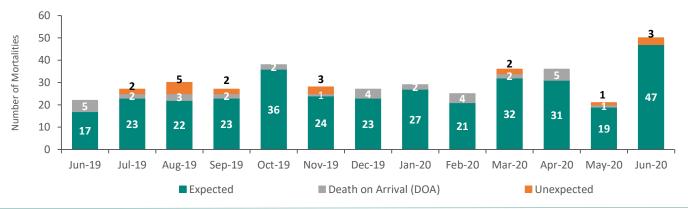


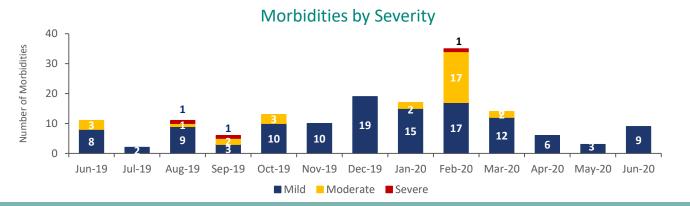


Clinical Incidents Severity Score



Mortalities by Category



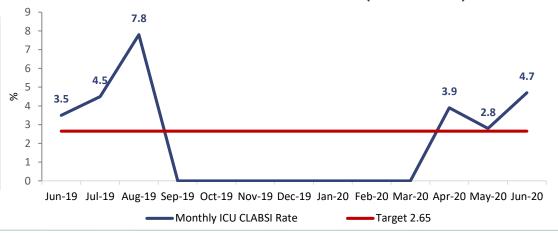


SAFE

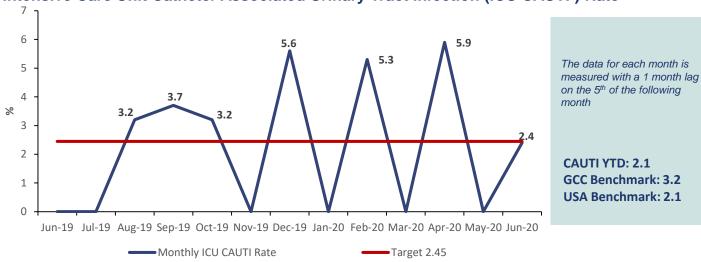
Intensive Care Unit Central Line Associated Bloodstream Infection (ICU CLABSI) Rate

The data for each month is measured with a 1 month lag on the 5th of the following month

CLABSI YTD: 1.8 GCC Benchmark: 4.1 USA Benchmark: 1



Intensive Care Unit Catheter Associated Urinary Tract Infection (ICU CAUTI) Rate



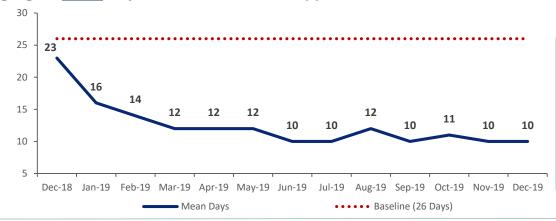
Deep / Organs Surgical Site Infection (SSI) Rate

5 The data for each month is 4 measured with a 4 month lag on the 5th of the month 3 2.51 % SSI YTD: 1.10 1.64 2 **NHSN Benchmark:** 1.42 0.75% 1.05 0.98 0.70 1 NHSN: National Health 0.51 0.44 0.48 Safety Network 0 Aug-19 Mar-19 Apr-19 May-19 Jun-19 Jul-19 Sep-19 Oct-19 Nov-19 Dec-19 Jan-20 Feb-20 Mar-20 ■Monthly SSI Rate Target (0.92)

TIMELY

Mean Days

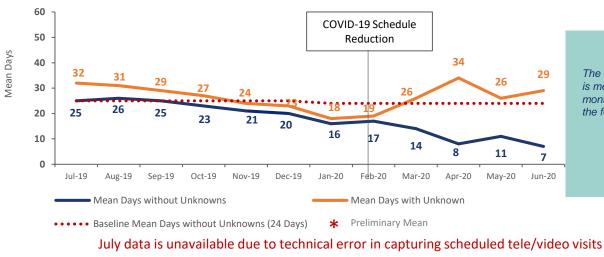
Access to Care -Aggregate Mean Days to First Scheduled Appointment from PC to KPI Clinics



The data for each month is measured with no lag on the 5th of the following month

Access data is measured with old methodology and will be replaced with new methodology post KPI agreement

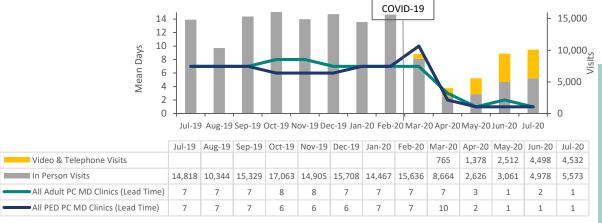
General Access to Care -Aggregate Mean Days to First Scheduled Appointment from PC to ALL Specialty Clinics



The data for each month is measured with a 1 month lag on the 5th of the following month

Dhahran Access to Care -

Adult & Pediatric Primary Care MD Clinic - Lead Time & Completed PC MD Visit Volumes

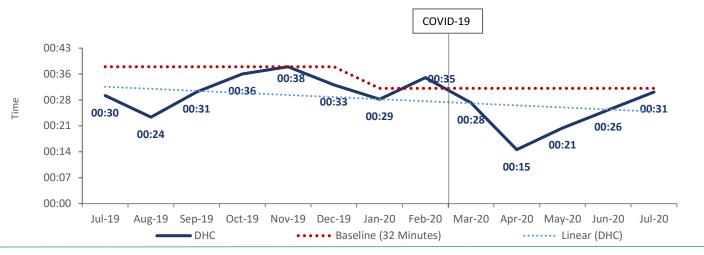


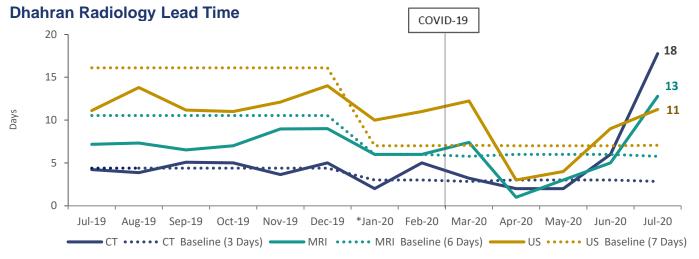
This measurement is expected to increase after introducing new agreed KPI measurement

Note: Graph updated to reflect MD scheduled appointments excluding walk-ins

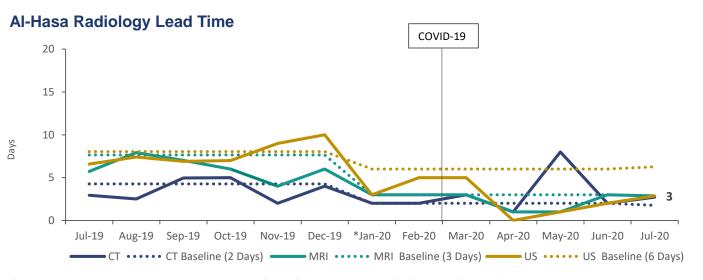
TIMELY

Dhahran EMS Access to Care from Arrival to Provider





^{*} Starting January 2020 Radiology lead time reflects first available slot (refer to definition)

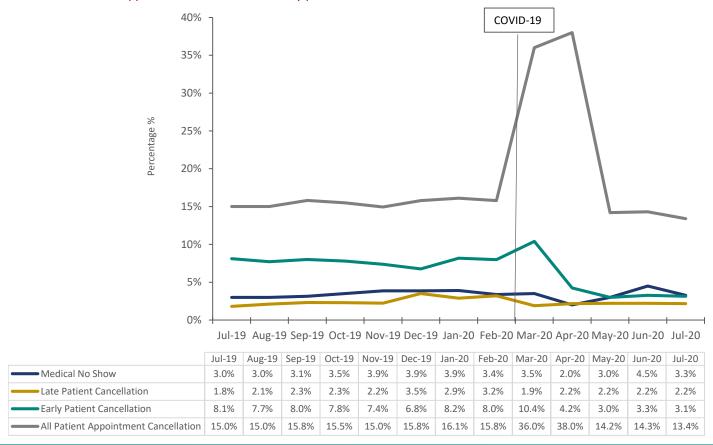


^{*} Starting January 2020 Radiology lead time reflects first available slot (refer to definition)

TIMELY

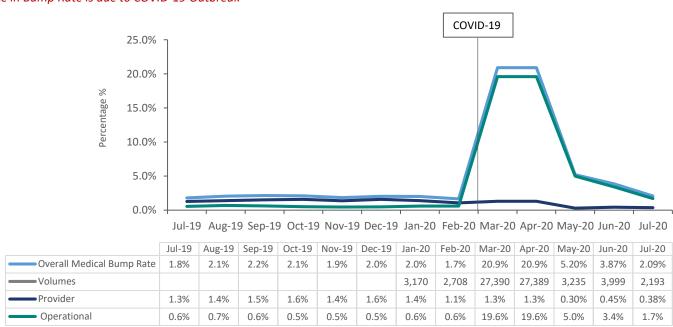
Medical No-Show, Late & Early Patient Cancellation & All Patient Appointment Cancellation

Increase in All Patient appointment Cancellation & Early patient Cancellation is due to COVID-19 Outbreak

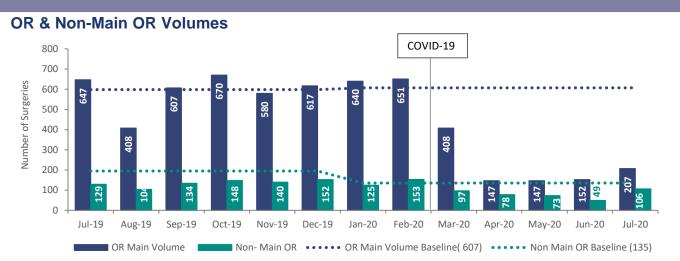


Overall Medical Bump Rate & Breakdown to Provider & Operational

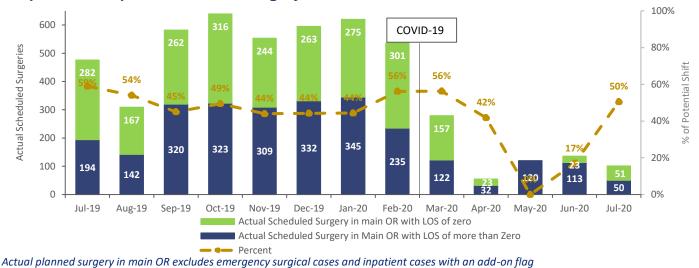
Increase in Bump Rate is due to COVID-19 Outbreak



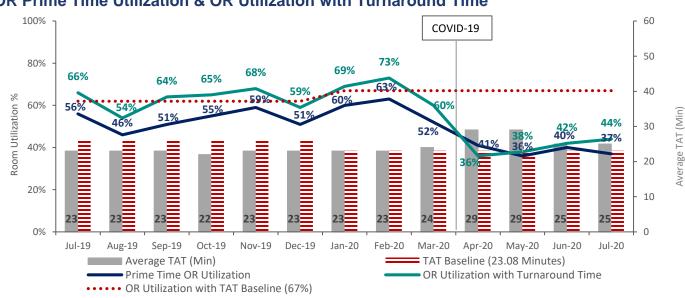
EFFECTIVE



Outpatient to Inpatient Elective Surgery Ratio

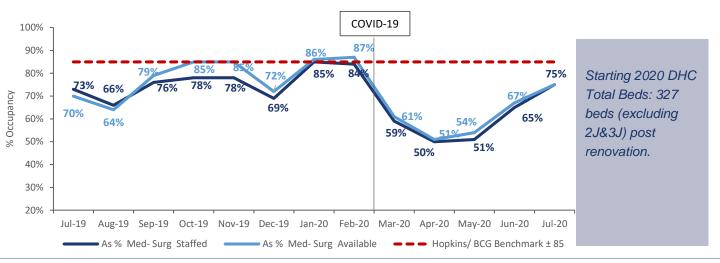


OR Prime Time Utilization & OR Utilization with Turnaround Time

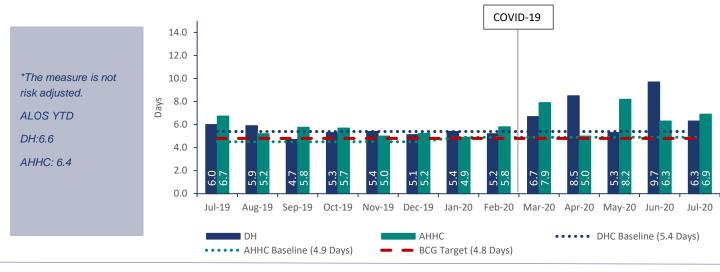


EFFICIENT

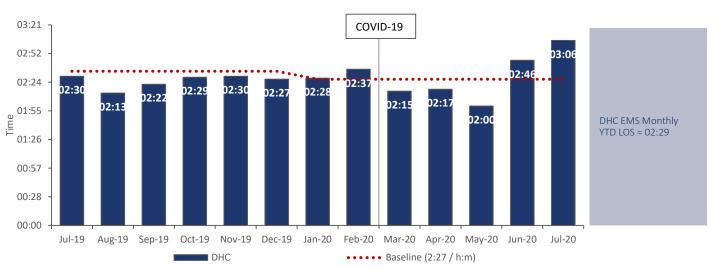
Dhahran Bed Occupancy



Dhahran & Al Hasa Average Length of Stay (ALOS) *

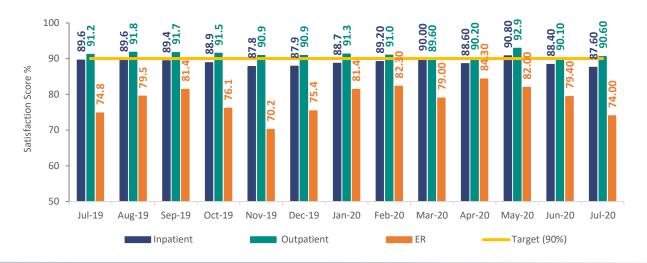


Dhahran EMS Length of Stay (LOS)

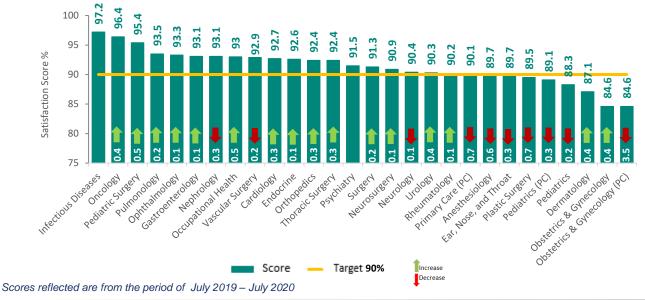


PATIENT CENTERED

Patient Satisfaction Inpatient, Outpatient, and ER (Highest to Lowest Top 2 Box Ranking)



Outpatient Clinics (Highest to Lowest Top 2 Box Ranking)



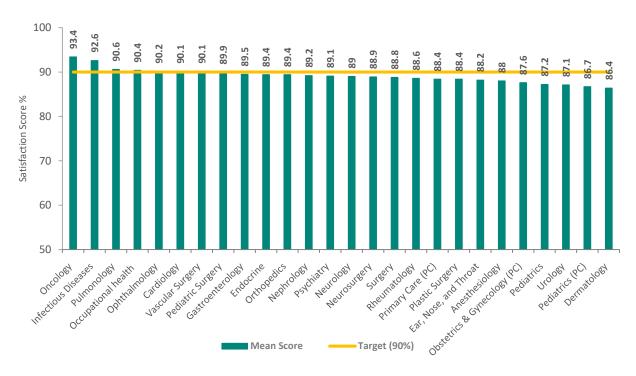
Inpatient Wards (Highest to Lowest Top 2 Box Ranking)



Scores reflected are from the period of July 2019 - July 2020

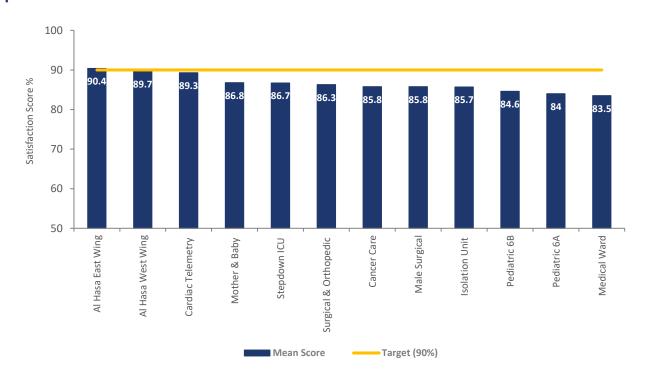
PATIENT CENTERED

Outpatient Clinics - Mean



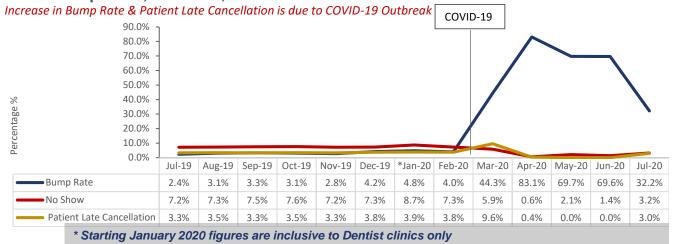
Scores reflected are from the period of July 2019 - July 2020

Inpatient Wards - Mean

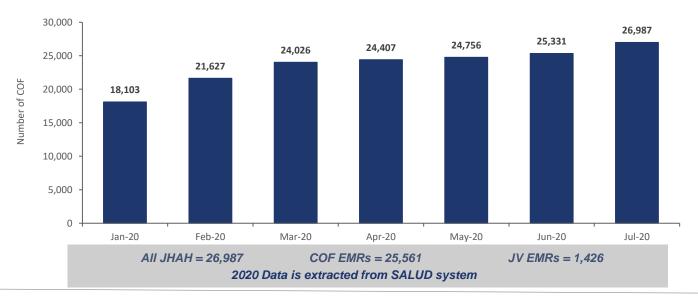


Dental

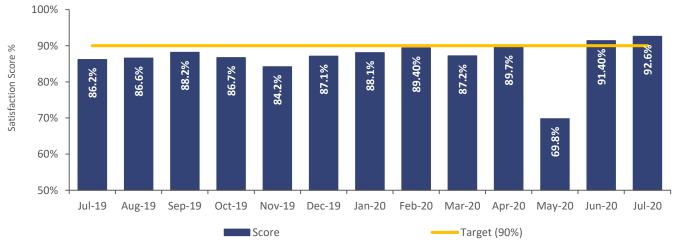
Dental Bump Rate, No-Show, and Patient Late Cancellation



JHAH COF Registered Dental Recipients



Dental Overall Satisfaction Score (Highest to Lowest Top 2 Box Ranking)



Scores reflected are from the period of July 2019 - July 2020

Scorecard

Due to COVID-19 pandemic, 2020 score card is not released

	_	_		_	_	_	_	_	_	_																		_	-				_		_	_	_		_				
22 SPS/MRI requests turnaround time (TAT) from all full service network providers 33 SPS/Endoscopy requests turnaround time (TAT) from all full service network	N	21 Percent Poorly Controlled Diabetics	20 % diabetic patients who have HbA1c test ordered within 6 months	IV. POPULATION HEALTH STATUS	19 Emergency Response to Industrial (Oil & Gas) Locations, Time from Dispatch to	18 Emergency Response to Industrial (Oil & Gas) Locations, Time from 911 Call	17 ED Arrival time to Provider Median time COF assigned to ESI 2 category.	16 TKR in-Patient receiving Physical Therapy within 24 hours post surgery (Inpatient	15 Access to Physical Therapy	14 Access to Primary Care	General Orthopedics	G Neurology	Dermatology	o Cardiology	Bariatric Surgery	© OB/GYN Specialty	Gastroenterology	Endocrinology	Urology	○ Plastic Surgery	B Colorectal Surgery	∠ Neurospinal	ENT	General Ophthalmology	13 Access to Specialty Care	III. ACCESS TO CARE	12 Overall Staff Engagement	11 Dhahran Hospital's Overall Experience Mean Score	10 Outpatient Clinics' Overall Experience Mean Score	IL PATIENT & STAFF EXPERIENCE	9 Arrival Time to PCI ≤ 90 minutes for non-transferred patients	8 Hospital Acquired Pressure Injury (NDNQI)	7 Inpatient Clinical Practice Guidelines	6 ED Arrival Time to EKG Median Time	5 Outpatient Hand Hygiene Compliance	4 Inpatient Hand Hygiene Compliance	3 Deep /Organs Surgical Site Intection (SSI) rate	2 Risk Identification (Moderate Major)	1 Risk Identification (Near Misses)	I. CLINICAL EXCELLENCE (2019)		KEY PERFORMANCE INDICATORS (KPIs)	2019 JHAH Scorecard
¥ 8		25.12	96.51		96.05	100	14:03	65.94	5	71	29	28	æ	27	29	23	53	14	14	5	20	12	5	14			3.88	85.17	86.80		65	on.	Ņ	4:00	94,44	93.16	0.97	NA.	NA			Baseline	
100.0		24.1	96.3		1 00	1 00	9:30	100	=	22	22	#	19	12		18	19	7	=	9	19	9	4	s				87.4	88.7		100			3:00	95.6	95.90	24	2	66		,	July	
99.9		24.5	95.62		83.3	100	9:25	100	00	83	12	22	19	16		23	16	14	5	10	ಚ	9	4	5				86.8	89.4		100			3:00	94.3	94.16	0.00	0	37		,	August	
100.0		24.5	95.9		93.3	93.3	9:18	100	00	82	20	23	19	15		16	10	13	9	=	14	6	4	5				86.5	89.4		100.0	50		3:00	94,4	93.95	1.05	ω	72			September	
99.8		25.2	95.3		100.0	100.0	9:09	100.0	00	82.70	20	20	*	12		28		18	12		14	6	4	4				86.4	89.5		100.0			3:00	95.3	93.74	0.00	_	122			October	
100.0		24.9	0.86		100.0	100.0	9:14	100.0	00	84.09	#	6	26	3		17	cn	16	7	9	12	cn.	55	2				85.4	88.8		100.0			3:00	95.9	93.62	0.48	co	8			November	
100.0		24.2	98.4		100.0	100.0	9:09	100.0	9	83.79	13	28	14	5		20	on	14	ಚ	=	14	4	on	6				85.3	88.9		100.0	3.6		3:00	93.3	95.10	1.64	_	88			December	
1 00		24.51	96.73		93.59	98.72	9:09	99.32	5	78.43	6	21	21	- -	Dropped	6	7	3	=	3	1 73	7	•	5			Met	86.18	88.77		e ë	3.88	Met	300	94.83	94.26	0.65	17	873			OIL)	
N/A	100.0%	25.40	95	100.0%	97	98	15:00	100	5	75	25	24	23	23		20	22	13	ಚ	5	19	=	55	13		97.8%	3.91	85	87	100.0%	85	4.50	N	7:00	93	93	0.92	NA	NA	100.0%	,	Target	
2.04 N/A	2.04	3.06	2.04	5.10	0.00	1.02	4.08	2.00	2.04	4.08	2.04	2.04	1.02	2.04		3.06	3.06	3.06	3.06	3.06	3.06	3.06	3.06	3.06		47.92	1.02	5.61	5.61	12.24	1.02	3.06	5.10	4.08	3.06	3.06	4.08	4.08	4.08	31.63	Score	Projected Year End	98.94
2.04 N/A	2.04	3.06	2.04	5.10	1.02	1.02	4.08	2.04	2.04	4.08	2.04	2.04	1.02	2.04		3.06	3.06	3.06	3.06	3.06	3.06	3.06	3.06	3.06		48.98	1.02	5.61	5.61	12.24	1.02	3.06	5.10	4.08	3.06	3.06	4.08	4.08	4.08	31.63		Weight	100.00